

MICHAEL LUEDERS



EDUCATION

M.S. Finance

University of Houston
December 2021

M.A. Industrial / Organizational Psychology

University of Detroit

B.S. Psychology

Valparaiso University

CERTIFICATIONS

Private Equity/Investment Banking

University of Houston
December 2021

Project Management Professional

Project Management Institute
Issued June 2004

Earned Value Professional (EVP)

College of Performance Mgmt.
Issued June 2014

Fully vaccinated

COURSEWORK

Intermediate Corporate Finance:
Valuation

Advanced Corporate Finance

Capital Markets

Mergers & Acquisitions I & II

Entrepreneurial Finance

Private Equity and Investment
Banking

Business Analytics

International Business and Political
Risk Management

Project Controls Specialist III

Fluor Corporation

December 2014 – March 2020

Sugar Land, TX

Assigned to provide cost management leadership during the engineering and construction of a \$10 billion Ethylene Cracker Complex in Lake Charles, LA.

- Created and disseminated monthly cost reports to project team (including client, senior management).
- Developed, monitored, and maintained time phased allocation of project budgets and costs; including cost performance forecasts.
- Managed contractor invoice process and cash flow from project budgets to contractors.
- Perform monthly reconciliation of actual cost reported to accounting book of record (SAP).

Cost Analyst IV

URS Corporation

October 2009 – December 2014

Houston, TX

Engaged as the project controls leader for URS' Non-proliferation and Security Services EPC projects. Provided leadership and expertise in cost engineering, analysis, and control; as well as planning, scheduling, and project reporting, Earned Value Management (EVM), and change management for assigned, concurrent projects (>\$100M). Primary responsibilities included implementing processes, procedures, and tools used to plan, manage, monitor, and control project cost and schedule; as well as mitigate cost and schedule issues and risk events impacting assigned projects.

Achievements:

- Selected by Functional Lead to serve as the lead resource to junior-level analysts in the interpretation of EVM policy, ANSI-748 standards, and PMI standards; as well as advise on project performance and trends.
- Mentored project teams in all aspects of EVM, including: data analysis, forecasting (ETC & EAC), variance analysis; as well as frequently prepared and delivered EVM training.
- Appointed by Group Vice President to author the EVM System Description for URS' Federal Services division.
- Selected by Group Vice President to assume responsibility for and lead URS' efforts during U.S. government and internal EVMS surveillance and audits. After more than two dozen government and internal audits, there were zero findings.
- Proactively proposed and implemented changes to URS' internal monthly project reporting requirements.

Principle Consultant, Project Manager

Sogeti USA, LLC

February 2008 – July 2009

Independence, OH

Assigned to our Nestle client to provide project management leadership in the development, execution, and control of various business process improvement projects.

Achievements:

- Successfully implemented new Citrix environment for HR call center.
- Effectively transitioned subsidiary Accounts Payable process to SAP.
- Efficiently deployed new Ceridian payroll tax process.